

Farewell, SMA Tilley • 101st in Iraq • The Army's Bowl Game

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# Soldiers

## Operation R&R







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SPC Jim Short, on R&R from Iraq, holds his baby daughter soon after arriving at Baltimore-Washington International Airport. — AP photo/Gail Burton

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Greg Calidonna, U.S. Army Accessions Command

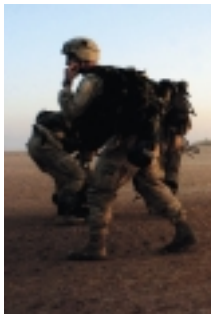
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All of us at **Soldiers** wish you the happiest of holidays.

John E. Suttle

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# 2003 Holiday Message

**D**uring this holiday season, we remember the sacrifices our Soldiers make while serving the Nation in the far-flung reaches of the globe while preserving the dignity of human life. Soldiers make a difference daily, and demonstrate our Nation's commitment to peace, goodwill, and freedom for all. We also remember that self-determination is a right our Soldiers defend for all freedom-loving people everywhere. We are blessed to serve with and honor our Soldiers, civilians, family members, and retirees who have sacrificed their lives in service to our great Nation and those who selflessly serve to safeguard our way of life. We also acknowledge the essential support provided to our Reserve Components by their employers and home communities.

We find ourselves in extraordinary times as our Army serves our Nation at war. This is not business as usual. Many of our Soldiers have been injured and some have paid the ultimate sacrifice defending our freedoms. Our Soldiers stand in harm's way protecting our rights and our liberty so that we can enjoy this holiday. Being an Army and Nation at war is a serious commitment to victory so that our future generations can enjoy many more holiday seasons to come.

We have much to be proud of. In the last two years we have fought two wars as part of the joint team, liberated over 46 million people from tyranny and oppression, and deployed our forces for homeland security. Our Army has proven to the world, time and time again, that we are up to any task. Around the world, our Soldiers continue to demonstrate courage, intensity, and a dogged determination to succeed.

We are incredibly busy, with more than 300,000 Soldiers deployed in over 120 countries. Every day, noble American Soldiers put it all on the line, standing shoulder to shoulder with all the brave men and women who have sacrificed so much. We are Americans, reflecting the values of the American people and we are very fortunate to be serving the greatest Nation on Earth. Soldiers, Department of the Army civilians, veterans, retirees, and all of their families can take pride in the fact that their service and sacrifices preserve the privilege of living and working in a free society.

May each of you, wherever you are, have a safe, fulfilling, and joyful Holiday Season. God bless each of you and your families, God bless our Army, and God bless the United States.

Peter J. Schoomaker  
General, United States Army  
Chief of Staff

R.L. Brownlee  
Acting Secretary of the Army

## Afghanistan

SPC Denton Burkes of the 10th Mountain Division's 2nd Battalion, 22nd Infantry Regiment, sets up a blockade with concertina wire near the village of Shuranam during a fact-gathering and weapon-search mission.

— Photo by PFC Hugo A. Baray-Vasquez









## Kosovo

SPC Ralph Morgan from the Pennsylvania National Guard's 1st Battalion, 110th Infantry Regiment, picks up belts of 25mm shells to be fired by M-112 Bradley vehicles at Falcon Four range.

— Photo by SSG Jonathan Cole



## Iraq

Soldiers from Fort Sill's 17th Artillery Brigade and residents of Awad Al Hussein village deliver desks to the Al-Dawaya School in preparation for the school's opening.

— Photo by  
Master Sgt. James M. Bowman,  
USAF



## Iraq

PFC Leonard Wilson instructs an Iraqi Civil Defense Force trainee in the proper way to fire an AK-47 rifle. An introductory class is conducted weekly in Baghdad to train new Iraqi recruits on soldier skills and prepare them to work with coalition forces supporting Operation Iraqi Freedom.

— Photo by  
Master Sgt. Robert R. Hargreaves Jr.,  
USAF





## ◀ Bosnia

SPC Jeffrey Eric Phillips from the South Carolina National Guard's 4th Bn., 118th Inf. Regt., keeps a vigilant eye on the countryside while manning a guard tower.

— Photo by CPT Bryan Tolar

# Operation

Story by Heike Hasenauer

# R&R



SSG Carmen G. Maldonado

A HANDFUL of family members waited eagerly outside the international arrival terminal at Baltimore-Washington International Airport in Maryland Sept. 26 to catch the first glimpses of loved ones they hadn't seen in almost a year.

As TV crews jockeyed for the best positions from which to capture the most heartwarming scenes of first hugs, kisses and tears, 192 Soldiers — wearing desert battle-dress uniforms and carrying duffel bags and rucksacks — began filing into the terminal.

They were the first troops deployed in Iraq to arrive in the United States through the Operation Iraqi Freedom Rest and Recuperation Leave Program.

For SPC Corey Mann of the 18th Military Police Brigade's 382nd MP



Heike Hasenauer

While waiting for connecting flights, Soldiers take a shuttle to a nearby hotel for complimentary showers.

Just off the plane from Iraq, SPC James Short holds his eight-week-old daughter Rachel Elena.



Detachment, a Reserve unit from San Diego, Calif., stepping off the plane at BWI was more special than for most air travelers.

After being deployed for seven months, Mann was excited about what other arriving international passengers typically take for granted — being on U.S. soil.

“I just want to relax, see family and eat lots of good food — no MREs,” said Mann, whose unit is assigned to the Baghdad Police Department, where the U.S. Soldiers teach classes in international human rights, the concepts of freedom of movement and domestic-violence prevention.

Mann’s parents, in San Diego, eagerly awaited his arrival. His girlfriend, unaware of his visit, would be completely surprised, he said.

Another returning Soldier, SPC Adrian Dupree, flew into the arms of his girlfriend of 10 years, Mirasha Pompey, the woman he planned to marry during his two weeks’ leave.

SPC Willy Sharp from the Babenhausen, Germany,-based 1st Bn., 27th Field Artillery, was heading to Grand Rapids, Mich., to see his wife and eight-year-old daughter. “Besides my family, I’ve missed showers and people I can understand. I’m absolutely going to spend time with family, rest, and hit the mall and my favorite coffee shop,” he said.

Under the R&R program, eligible Soldiers and Defense Department civilians who have served 89 days in-theater can take 15 days’ chargeable leave and opt to take a free flight to the United States or deplane at Rhein-Main Air Base, Germany, where flights stop to refuel.

The program initially transported up to 270 people per day, providing them a respite from a hostile-fire and imminent-danger-pay area where they’re to be stationed for one year.

SPC Glenn Barker, an automations



Returning Soldiers use computer terminals, made available to them at BWI Airport’s USO center, to make onward reservations.

technician with the 22nd Signal Bde. in Darmstadt, Germany, has been deployed since January 2002 to Kuwait and Iraq. He elected to fly to the United States to visit his father in Manassas, Va.

SGT Kevin Williams from Headquarters and HQs Company, 173rd Infantry Bde., in Vicenza, Italy, was on his way to visit his son. After entering the terminal at BWI, Williams took advantage of facilities offered by the USO, among them computers. He sent numerous e-mails, in an effort to get family members and friends together, he said. “I want to do everything I can with my family — just spend quality time with them.”

SGT Felix Gomez, also from the 173rd, was headed to Texas to see his two children, who have been staying with his mother.

One of 22 engineers from his unit deployed to Iraq, Gomez works with

Under the program eligible Soldiers and Defense Department civilians can take 15 days’ chargeable leave and opt to take a free flight to the United States or Germany.

explosive-ordnance disposal units to clean up unexploded ordnance.

“I’ve missed my wife and kids most,” said SGT Merle Judd, a cook assigned to HHC, 1st Bde., 101st Airborne Division. He’d been away from his home base at Fort Campbell, Ky., since March.

“The war may be over in Iraq, but it’s not really over,” said CPT Bryan Sims, a family nurse practitioner from Fort Hood, Texas, deployed with the 21st Combat Support Hospital 70 miles northwest of Baghdad. “The operational tempo has increased, rather than decreased.

“We’re the central northern hospital in Iraq and have seen more than 7,000 patients since April. We see 150 outpatients per day and admit about 100 per month,” Sims said. “Our hospital managed the victims of the explosion at the United Nations headquarters in Baghdad. We took in 38 patients in 24 hours — just in the first wave of casualties.

“I’m looking forward to quiet,” Sims said. “In Iraq there’s a generator at every turn. There are explosions. And I’m often awakened to help tend to patients.”

Sims, like many of the Soldiers, longed for the comfort and love of family. “The first thing I’m going to do is hold my wife and two sons,” he said.

None of the Soldiers interviewed talked about how difficult it would be for them to return to Iraq at the end of their two weeks. “You cross that bridge when you get to it,” one of them said. “For now, this is the greatest blessing. It’ll last us until we can come home to stay.”

Leave begins at midnight on the day a program participant gets off his flight and ends when he signs in for his return flight, said LTC Lorelei Coplen, an Army spokeswoman for the program.

Army officials are working to add more entry ports in the continental United States, and plan to increase the number of daily flights to allow more people to participate in the program daily, said R&R program spokesman Walt Wood. 📧

In a GMD engagement a ground-based interceptor, such as this one being test-launched from Kwajalein Atoll in the Pacific, is fired toward an incoming ICBM's predicted position. At a predetermined point a small "kill vehicle" detaches from the interceptor and collides with the ICBM, destroying it.







Space and Missile Defense Command

# Building Missile Defense in Alaska

Story by Steve Harding

FORT Greely is coming back to life — in a hurry. Dormant since being inactivated in 1995, the central Alaska installation owes its rebirth to intercontinental ballistic missiles, or, more accurately, to the threat such missiles pose to the United States.

Set amid thick woods and rolling hills some 100 miles southeast of Fairbanks, Fort Greely was long prized for its vast, unpopulated training areas. But in a 21st-century world in which ballistic missiles are increasingly common, the post has been tapped to play a key role in the nation's Ground-Based Midcourse Defense, or GMD, program.

## ICBMs and Kill Vehicles

Part of the multi-layered Ballistic Missile Defense System that has been under development for several years, GMD will use an array of radars and other sophisticated sensors to detect, track and intercept ballistic missiles launched against the United States and its allies, according to officials of the Missile Defense Agency.

► The GMD complex at Fort Greely, located northeast of Anchorage, near Fairbanks, will house six of the initial 10 interceptors.

In a GMD engagement a ground-based interceptor missile is fired toward the incoming ICBM's predicted location, and at a predetermined point releases a small "kill vehicle." Using information from both ground radars and its own sensors, the kill vehicle maneuvers toward a collision with the ICBM, destroying both itself and the incoming missile.

That, at least, is the theory. While successful test interceptions have been made by kill vehicles launched from the Ronald Reagan Ballistic Missile Defense Test Site on Kwajalein Atoll [see "*Kwajalein: More Than Rocket*

*Science*" in the July 2002 *Soldiers*], the GMD concept is still developmental, and has gone through a series of political ups and downs.

"President Bill Clinton was in office when this program began, and we were looking at a five-year ramp-up to deploy an operational missile-defense system by 2005," said MAJ Leonard Andrews, the missile defense plans officer for the Alaska Army National Guard in Anchorage. "But then President Clinton decided that the technology needed more development, so he ordered the creation of a robust testing program."



The picture changed again in December 2002, Andrews said, when President George W. Bush directed that an operational anti-missile system be deployed by 2004. The plan calls for fielding 10 interceptor missiles that year and 10 in 2005, while continuing to develop, test and improve GMD's capabilities.

Fort Greely will house six of the initial 10 interceptors — the other four will be installed at Vandenberg Air Force Base in California — and will most likely also be home to the 10 additional interceptors that are to be added in 2005, according to LTC Jay Smith, the Site Activation

Command's chief of staff for GMD in Alaska.

Construction of the 400-acre Fort Greely site began in June 2002, Smith said. The installation includes the six missile silos; a readiness-control building, which incorporates both the site's command-and-control center and the main facility for the site's security force; an entry-control point; missile storage and assembly buildings; electrical substations; and various communications facilities.

### Enter the Guard

Even as construction of the Fort Greely site continues, the Soldiers chosen to man and secure the finished site are already at work. And those Soldiers belong to the National Guard.

"Guard Soldiers are tasked to man the missile-defense system at all levels," Andrews said. "Colorado Guard members will man the brigade headquarters in Colorado Springs, and our Alaska Guard people will staff the

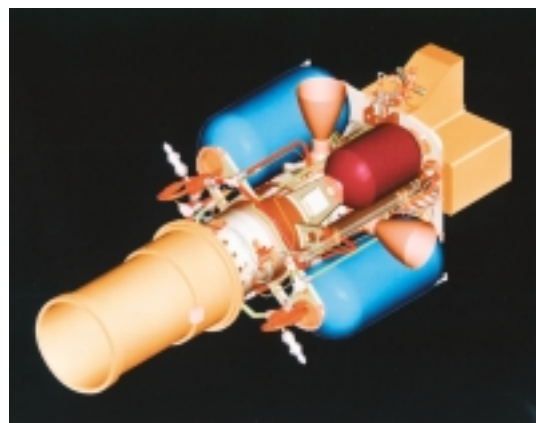
battalion-level systems at Fort Greely."

While designations for the brigade and battalion had not been officially announced by press time, Andrews said they will most likely be the 100th Missile Defense Brigade and 49th Missile Defense Battalion. The battalion will include both air-defense Soldiers and military police.

"The battalion's mission is twofold," said the unit's commander, MAJ Gregory S. Bowen. "We'll operate the fire-direction center at Fort Greely and secure the fenced facility it's located within. We expect the unit's overall manning to be about 75 percent MPs and headquarters staff, and about 25 percent system operators."

At press time three five-person crews of Alaska Guard missile operators were in Colorado Springs, training on the type of system they'll be responsible for in Alaska.

"They're training on the software and helping to develop the tactics, techniques and procedures the GMD system will use," Andrews said. "And at the beginning of the next fiscal year we plan to form two additional crews."



▲ The kill vehicle, seen above in an artist's rendering and at left as it actually appears, is intended to destroy its target by colliding with it.







▲ Workers prepare to lower the lining of a launching silo into position at Fort Greely. The metal liners were constructed elsewhere in Alaska and trucked overland to the GMD site.

While the missile operators are aiming for a 2004 operational debut, the MPs tasked with securing the Fort Greely GMD site have already been on duty for three months.

“Even though the site is still under construction, it has to be secure,” Andrews said. “And that task is probably a little more challenging now than it will be when the site is completely fenced in and the passive defensive systems and sensors are operational. What we have right now is three-quarters of the dual fence system in place, we have a lot of construction, and we have dozens of vehicles going in and out of multiple gates.”

The GMD site will be protected at “site security level alpha” — the same protective level as that applied to nuclear weapons storage facilities, Andrews said.

“Security for the completed GMD facility will consist of three layers,” he said. “The area inside the GMD’s perimeter fence will be the sole

responsibility of the security-force Soldiers. Security outside the facility’s fence and within Fort Greely will be up to the garrison and its Department of the Army civilian police, and security outside Fort Greely will be up to the civil authorities. In heightened-security situations we could even deploy the Army Guard’s Alaska Scouts, whose primary mission is critical-site security.”

To fulfill the “inside-the-wire” security mission, the security force is what Bowen called “robust.”

“Our Soldiers have everything from M9 pistols to squad automatic

weapons and Mk. 19 grenade launchers,” he said. And when the site is completed, the Soldiers will be authorized to use deadly force against intruders.

## Challenges and Responses

While securing the GMD site in the dead of winter — which at Fort Greely can bring wind-chill temperatures of 88 degrees below zero — will be daunting, those involved in bringing the facility online agree that the project’s most significant challenges are time and people.

“President Bush’s establishment of the 2004 start date for both the test bed and the operational capability caused significant changes in the mission and a dramatic compression of the preparation time,” Andrews said. “Both have caused some real headaches.”

The other main challenge, he said, has been to find the people needed to man and secure the

The MPs tasked with securing the Fort Greely GMD site have already been on duty for three months.







▲ Workers frame one of the tunnels that will protect important systems from the harsh Alaskan winters. Once complete, the tunnels will be buried under several feet of soil.





Steve Harding

▲ Those working to finish the Fort Greely site must contend with Alaska's quickly changing weather, and most outside work stops during the winter.

GMD facility, and to provide them with an acceptable quality of life.

"The Alaska Guard does not have the infrastructure, organization or required MOSs to fully man missile defense," Andrews said. "We've undertaken a nationwide campaign to attract personnel who are, or are willing to become, MPs or air defenders in Alaska. We went looking for people who would join the Active Guard and Reserve, or AGR, program and move themselves and their families to Fort Greely."

As a result, Bowen said, the majority of the people in the battalion have come from the lower 48 states. And those who have answered the call to serve in Alaska have given a variety of reasons for doing so.

"Some are really excited by the idea of being part of a strategic mission, because not many Guard members can say they're part of a one-of-a-kind mission like this one," Bowen said. "There are also those who see this as a great

opportunity to come to Alaska and experience its unique lifestyle."

Ensuring that Fort Greely will be able to provide the sort of on-post lifestyle Soldiers and their families are accustomed to is also proving to be challenging, Andrews said.

"There are no post services there to support families — no medical clinic, no schools, no post exchange, no child-development center. There's a small commissary that supports retirees living in the area, but that's about it," he said.

Until those sorts of family support and quality-of-life services can be reinstated at Fort Greely, Soldiers assigned to missile-defense duties at the post are living in Anchorage and being flown north to work week-long shifts. While at Fort Greely each Soldier has a room in a newly refurbished barracks.

"The Space and Missile Defense Command and the Installation Management Agency are working hard to upgrade the facilities at Fort Greely and improve the quality of life so we can take families back up there," Bowen said. "We hope to be able to

move the whole unit to Fort Greely permanently in the summer of 2004."

## A Vital Mission

Dealing with the various difficulties posed by building, manning and operating a high-tech missile-defense site in the remote interior of Alaska is all part of the mission, Smith said. And the importance of that mission is clearly understood by everyone involved.

"The thing we all keep in mind is that the United States is in a footrace in terms of missile defense," he said. "There are 25 to 30 nations in the world that are trying to develop ballistic-missile technologies and employ them in a weapons-of-mass-destruction type of role. We have to be able to defend the United States and its allies, and this is the initial step toward being able to do that."

And progress is being made despite the challenges, Smith said.

"We're on track for a Sept. 30, 2004, stand-up. We'll have the system installed and checked out, and ready to serve as both a test bed and an operational site. All of our facilities are slightly ahead of schedule at this point," he said.

From Andrews' point of view, ensuring that the facility becomes operational on schedule is a point of pride for all concerned.

"The Alaska Guard is very proud to be part of this vital mission," he said, "and we're very aware that no other state's National Guard has ever had the responsibility of defending the entire nation." 🇺🇸



Steve Harding

▲ A member of the guard force destined to secure the Fort Greely GMD site fires a Humvee-mounted machine gun during training at Anchorage's Fort Richardson.

*Space and Missile Defense Command*





"I tell people all the time:  
Don't just talk about  
taking care of Soldiers.  
Take care of them."

— SMA Jack Tilley

**I**T WOULD be very easy for SMA Jack Tilley to boast about his accomplishments during the past three and a half years. He could talk about the 650,000 miles he's traveled or the nearly \$2 billion in pay raises he's fought for. He could take hours talking about the thousands of Soldiers he's greeted in every corner of the world. But the 12th sergeant major of the Army would rather spend the day talking about all the ways he will spoil his two granddaughters when he retires to Tampa, Fla., in January.

This has not been a typical tour of duty for Tilley. He's seen the fielding of the black beret and the Stryker Brigade. He spent weeks visiting injured Soldiers and heartbroken family members following the attacks on the Pentagon. He sponsored a USO trip to Afghanistan in 2002 that produced Darryl Worley's song "Have You Forgotten," which would later become a No. 1 hit on the country-music charts.

When he returns from the Middle East on Christmas Eve from his second USO tour, it will mark his third trip to Iraq and sixth visit to Afghanistan in two years.

He's enjoyed bringing celebrities to entertain the troops, but prefers a trash-talking game of spades at an air-defense artillery site in Kuwait over the glitz and glamour of a stage. That has been his trademark — an ear-to-ear smile followed by a good-natured ribbing during a pool game or a one-armed pushup challenge. If "hooah" was a person it would look an awful lot like Tilley.

*(continued on page 18)*

MSG Richard Puckett is public affairs adviser to the sergeant major of the Army.

MSG Dave Schad

*...and best  
wishes*

# Farewell,





# SMA Tilley

Story and Photos by  
MSG Richard Puckett





*(continued from page 16)*

Despite the miles and endless trips, Tilley continues to be amazed by all the familiar faces he sees. Although he's spent more than 35 years on active duty, having Soldiers recognize him is still a thrill. He often jokes about the "5 million or so pictures of him" that account for familiarity. But the real reason he is so recognized is because of his approachable presence and genuine love for people.

"Jack has not changed a bit," said retired CSM John Stephens, who supervised Tilley nearly 20 years ago at Fort Knox, Ky. "He has always been his own person. He impressed me back then with his ability to make things happen and he is still doing that today."

One of those things is refocusing the NCO corps on training Soldiers on basic skills. Tilley continually stressed safety, "train as you fight" — and

counseling. Taking a few extra moments to reassure a Soldier or family member is vital during this ongoing war, Tilley said.

"The most valuable thing you can give someone is your time," he said. "Taking care of people means a lot of things. It can mean listening, advising or making a correction when someone is making a mistake."

Life on the road has not been easy, but Tilley swears that every trip rejuvenated him and reminded him of why he loves the Army. The one-on-one encounters with Soldiers in places like a remote Afghan mountain



outpost or stateside dining facility kept him in touch with Soldiers and their issues.

Those conversations fueled his annual appearances before Congress and his office calls with Army Chief of Staff GEN Eric Shinseki, his boss for three years. They also kept Tilley focused on what he views as a





Throughout his tenure as sergeant major of the Army, Tilley made a point of meeting with Soldiers wherever and whenever he could — whether in Iraq, Afghanistan, Korea or at installations throughout the United States. He was also a tireless advocate for Soldiers and the Army as a whole, both on Capitol Hill and in one-to-one meetings with political leaders and community representatives.

noncommissioned officer's most sacred responsibility — taking care of Soldiers.

"What's funny is that I have worked on issues that bothered me when I was a private," Tilley said. "I tell people all the time: Don't just talk about taking care of Soldiers. Take care of them."

The biggest challenge was dealing with the time that it took for many projects to work through to completion. Modernizing the NCO education system or implementing programs like the first ever Department of the Army level NCO and Soldier of the Year competition didn't happen overnight.

"I'm not sure I'll really know what I accomplished for some time," he


said. "I think the true test will be in watching things unfold over the next few years. You really want to build on what those who came before you worked on. I carried the ball a few yards further and I'm sure the next sergeant major of the Army will do the same."

He still feels energetic enough to challenge any Soldier to an infamous "one-armed pushup" competition. Soon, however, he will hand out his last commemorative coin and pass the mantle to the 13th sergeant major of the Army. For the Army's most visible senior enlisted leader, saying goodbye will not be easy.

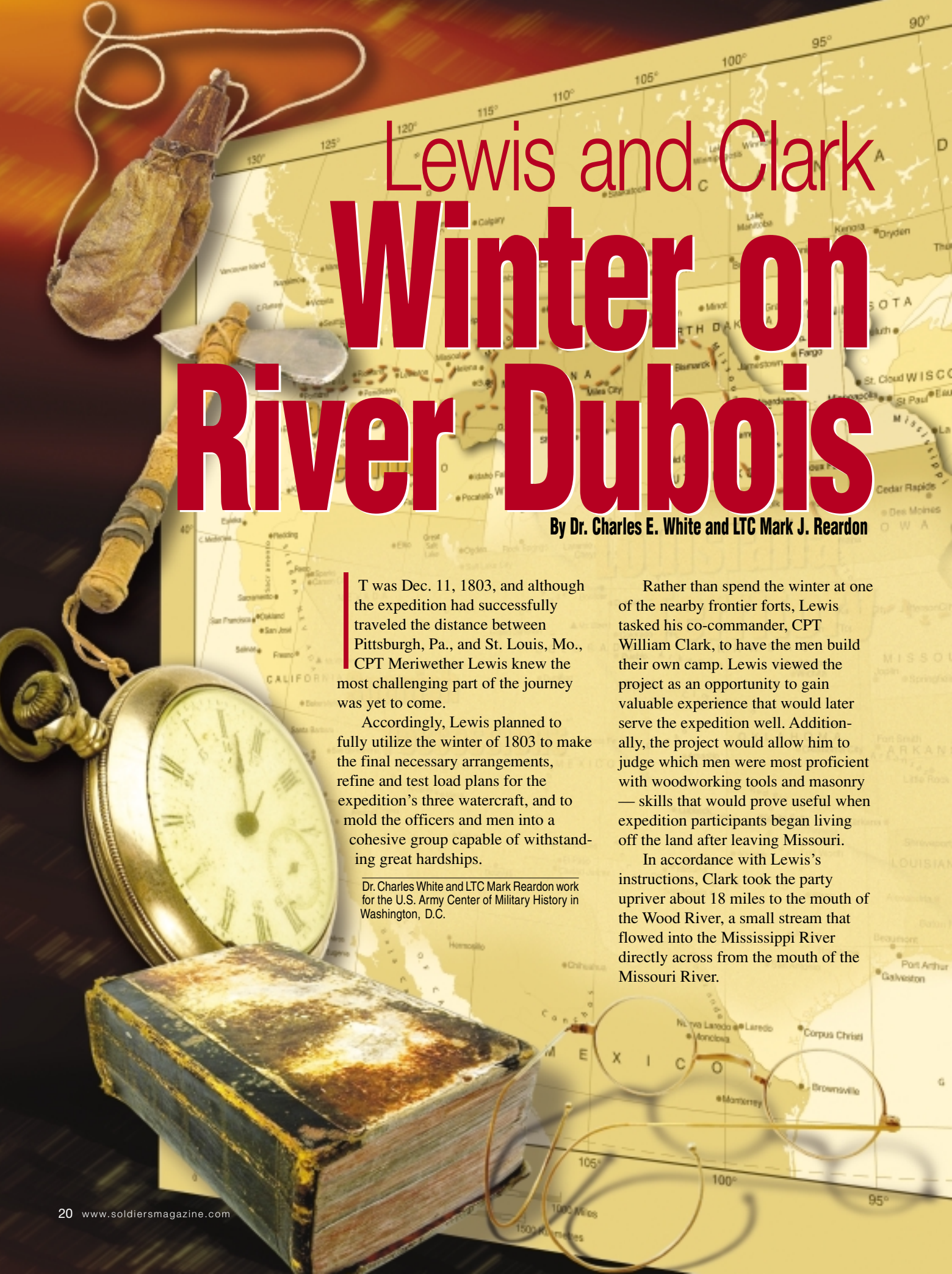
"There's no question that I've enjoyed my time," Tilley said. "It's

been such an honor to represent Soldiers and fight for their issues. I'm not saying goodbye, though, because I will always support Soldiers and do all I can to keep serving."

He plans on doing that in Tampa, where he, his wife Gloria and son Brian will spend all their free time spoiling 7-year-old Destiny and 4-year-old Jordan, the daughters of son Kevin and daughter-in-law Tonja.

"I missed out on a lot of my children's experiences over 35 years," Tilley said. "I'll be doing all I can to make up for that over the next 35. Those little girls represent all that we are fighting to protect. I will sleep well at night knowing that the Soldiers I leave behind will keep them safe." 





# Lewis and Clark Winter on River Dubois

By Dr. Charles E. White and LTC Mark J. Reardon

It was Dec. 11, 1803, and although the expedition had successfully traveled the distance between Pittsburgh, Pa., and St. Louis, Mo., CPT Meriwether Lewis knew the most challenging part of the journey was yet to come.

Accordingly, Lewis planned to fully utilize the winter of 1803 to make the final necessary arrangements, refine and test load plans for the expedition's three watercraft, and to mold the officers and men into a cohesive group capable of withstanding great hardships.

Dr. Charles White and LTC Mark Reardon work for the U.S. Army Center of Military History in Washington, D.C.

Rather than spend the winter at one of the nearby frontier forts, Lewis tasked his co-commander, CPT William Clark, to have the men build their own camp. Lewis viewed the project as an opportunity to gain valuable experience that would later serve the expedition well. Additionally, the project would allow him to judge which men were most proficient with woodworking tools and masonry — skills that would prove useful when expedition participants began living off the land after leaving Missouri.

In accordance with Lewis's instructions, Clark took the party upriver about 18 miles to the mouth of the Wood River, a small stream that flowed into the Mississippi River directly across from the mouth of the Missouri River.



▶ Narrow and deep, the keelboat used during the expedition was intended to carry large amounts of supplies and equipment along uncharted waterways.

▶ Rather than spend the winter at one of the nearby frontier forts, Lewis tasked his co-commander, CPT William Clark, to have the men build Camp River Dubois, which was completed by Dec. 24, 1803.



There, Clark and the men constructed Camp River Dubois, which was finished by Christmas Eve 1803.

Once the winter camp was completed, Clark shifted his emphasis to carrying out a rigorous program of individual and unit training. With Clark taking care of training, Lewis was free to collect supplies from local merchants and gather additional information about the region the explorers would cross during their journey to the Pacific Ocean.

Over the winter months Clark molded the men into a smoothly

functioning team, employing a daily regimen of close-order drill, equipment inspections and marksmanship training. The latter skill was especially important, since the expedition's survival would depend on its members' ability to hunt for food to supplement their rations.

In order to develop a competitive spirit, Clark held occasional contests among the volunteers and against local traders to determine who was the best shot.

When the men weren't busy conducting individual and unit training, Clark focused their efforts on preparing their watercraft for the journey. With the help



The first time Lewis and Clark met Sacagawea was in November 1804, when she helped her husband deliver buffalo robes to the explorers at Fort Mandan.







Lewis barely escaped death on May 23, 1804, when he slipped while exploring the area above Tavern Cave. He saved himself by using his knife to halt his slide.

of river men from Cahokia, Clark and his Soldiers modified and armed the keelboat and two smaller pirogues, waterproofed and packed supplies, loaded and reloaded the boats until they were considered “seaworthy” and then rehearsed maneuvering them on the river while fully loaded.

Discipline was strict, as Clark focused on ensuring his Soldiers knew by heart how to perform critical mission-related tasks on both land and water.

Daily inspections by the noncommissioned officers kept the camp clean, neat and orderly, and ensured

that the men took proper care of themselves, their weapons and their assigned equipment. Clark dealt firmly with any form of insubordination or misbehavior. At the same time, he rewarded the winners of marksmanship contests and those who distinguished themselves on their work details.

His approach to unit discipline proved effective, as only five minor infractions were recorded during the expedition’s two-and-a-half-year trek to the Pacific Ocean, a record unmatched by any other Army unit of the time.



SGT John Ordway and the expedition’s other NCOs made daily journal entries that have become a priceless record of the westward trek.

Overseeing preparations for the next leg of the expedition consumed much of Lewis’s personal time. He spent days coordinating the acquisition of information and goods from the merchants of St. Louis and nearby Cahokia.

Since Clark often accompanied Lewis on his trips, SGT John Ordway, the expedition’s senior NCO, frequently found himself in charge of Camp River Dubois for days on end. After initially testing his authority, the men came to respect and admire Ordway, demonstrating that the expedition’s NCOs were worthy of the trust placed in them by Lewis and Clark.

In turn, both captains supported their NCOs by firmly dealing with any form of insubordination or





Lewis was constantly interested in identifying which soldiers possessed critical skills and encouraging them to further develop their talents.

misbehavior, especially when it was directed against a sergeant or corporal. The first time this occurred, Lewis admonished the recruits and pointed out the importance of NCOs in the chain of command. He informed the men that he and Clark would be derelict in their own duties if they were “to communicate our orders in person” to every member of the expedition.

Lewis was constantly interested in identifying which Soldiers possessed critical skills and encouraging them to further develop their talents. Besides devoting his own efforts to making preparations for the expedition’s departure in the spring, Lewis planned to use the period spent in winter quarters to test the leadership skills of his NCOs. He knew that he might have to split Soldiers of the expedition into smaller independent groups, in order to accomplish numerous missions simultaneously.

On March 31, 1804, Lewis and Clark held a solemn ceremony to enlist the men they had selected as members of “the Detachment destined for the Expedition through the interior of the Continent of North America.”

In addition to the 11 men previously selected, Lewis and Clark chose Ordway, CPL Richard Warfington, and PVTs Patrick Gass, John Boley, John Collins, John Dame, Robert Frazer, Silas Goodrich, Hugh Hall, Thomas Howard, Hugh McNeal, John Potts, Moses Reed, John Robertson, John Thompson, Ebenezer Tuttle, Peter Weiser, William Werner, Isaac White, Alexander Willard and Richard Windsor.

In their mission orders of April 1, 1804, Lewis and Clark divided the men into three squads led by Ordway and SGTs Nathaniel Pryor and Charles Floyd. Another group of five Soldiers, led by Warfington, would accompany the expedition to its winter quarters



and then return to St. Louis in 1805 with communiqués and specimens collected thus far.

The intense training program and extensive logistical preparations paid off on May 14, 1804, when the keel-boat and both pirogues of the expedition cast off to the cheers of crowds lining the banks of the Missouri River.

The Soldiers, clad in their best uniforms, waved back to the admiring throngs. The faces of the spectators clearly displayed the thrill many felt at the prospects that the expedition would help to expand commerce and enhance international prestige.

Members of the expedition experienced a different sense of excitement, a keen sense of anticipation at the prospect of embarking on a journey of unknown duration in unexplored lands. 🚩



Members of the expedition prepare to move out on yet another day’s march after spending the night at a campsite on the Moreau River.

Paintings reproduced courtesy of Michael Haynes. For more information, go to [www.mhaynesart.com](http://www.mhaynesart.com).





# The Army's





# Bowl Game

Story by Gil High

Alamodome—San Antonio, Texas, Saturday, Jan. 3, 2004







▲ Confetti showers the players of the East team as they celebrate their victory in the third-annual bowl game.

Photo by Gil High

THE nation's top 78 high school football players will invade the Alamodome in San Antonio, Texas, Jan. 3 for the fourth-annual U.S. Army All-American Bowl. The competition is the largest high school football event in America, and will match up players in a contest between East and West. But the All-American Bowl — which will be broadcast live on NBC — is about much more than football.

For players such as Chris Leak, last year's top-rated quarterback, the game is about passage. Leak announced his acceptance of a scholarship from the University of Florida before last year's game, then took the field to lead the East's team to a crushing 47-3 victory over the West.

"This was a great way to finish my high school career — in front of national television and being with family and friends," Leak said afterward. "It was a great feeling, and something that will change me for the rest of my life. This is a legendary game."

For LTG Dennis Cavin, the All-American Bowl is about connecting to the high school community and raising awareness of the Army and its role in helping young Americans succeed.

"The game provides us an opportunity to showcase the positive qualities that the Army and high school football share — leadership and teamwork in action," the commander of U.S. Army Accessions Command said. "This and our other sports-related programs provide venues for face-to-face interaction with young people and

their families, enabling us to showcase the wide variety of opportunities, life skills and leadership training available through the service."

While viewers watching the game from home will focus on the action on the field, the Army's activities in San Antonio will be much more extensive.

Members of the U.S. Army Band (Pershing's Own) will help high school band members improve their music and marching skills as they participate in Band Fest, a multiple-day event that also prepares the bands for a competition and a pre-game performance.

The evening before the game, the 3rd U.S. Infantry Regiment (The Old Guard) will perform a twilight tattoo at the Alamodome for game participants, their families and the San Antonio community. Part of that





- Fans attending the All-American Bowl not only have the chance to see top-ranked high school football teams in action, they can get a close-up view of Army equipment.



performance depicts the Army's history through music, pageantry, a display of state flags and Soldiers wearing period uniforms. Old Guard Soldiers and Army Band members will also participate in portions of the pre-game show and halftime activities.

Spectators at last year's All-American Bowl were awed by air-assault instructors from the 101st Airborne Division, who rappelled to

*(Continued on page 28)*

- Wearing period costumes, members of the Old Guard's Fife and Drum Corps provide some spirited music at the bowl game festivities.
- A rock-climbing tower manned by members of an Army recruiting mission-support team is always a major attraction at Army-sponsored sporting events and activities.





Gil High



- ▶ Visitors to the Army Marksmanship Unit's booth get the chance to learn shooting techniques.
- ▶ Army recruiting events give people the chance to talk to Soldiers, and allow the Soldiers to talk about their jobs and the equipment they use.

## Want Bowl tickets?

U.S. Army All-American Bowl tickets are available through the Alamodome box office at (210) 207-3663 or Ticketmaster at (210) 224-9600.

Lower-level reserve seating is \$25, and general admission seating costs \$15.



Tickets are also available at [www.ticketmaster.com](http://www.ticketmaster.com)

## Can't make it to the Game?

The All-American Bowl will be broadcast live on NBC.



(Continued from page 27)

centerfield from the top of the Alamodome to deliver the game ball to officials. But Alamodome plaza is the place for fans and visitors to get their closest view of the Army.

There, at the Fan Fest, Soldiers from nearby installations talk to potential recruits and their families, explaining how military equipment operates and providing insights on the jobs Soldiers perform. Visitors can also get a hands on experience at special booths set up by the Army Marksmanship Unit from Fort Benning, Ga., and recruiting mission support teams, which invite visitors to try their skills at training simulators,

rock-climbing towers and other interactive venues.

At a news conference before last year's Bowl game, Accessions Command's strategic outreach director, COL Thomas Nickerson, explained the importance of Army participation in sports activities and the importance of involving individual Soldiers.

"The Army has a mission to recruit 110,000 people each year," he said. "If we never get our message out to our audience about service to our country and about the opportunities we offer — more than 200 jobs in the active Army and 180 jobs in the reserve component — how will they know?"

This year's game is being presented as "An All-American Tribute To Freedom," to honor American Soldiers serving all over the world. SportsLink, a sports marketing company that specializes in managing and producing sporting events, and is producing this year's game, will donate one game ticket to Soldiers for every ticket sold.

Additionally, the Army's pre-game and halftime activities will pay tribute to the many thousands of Soldiers who have protected America's freedoms, especially those serving in operations Enduring Freedom and Iraqi Freedom. 🇺🇸



# Scotland

Story and Photos by SPC Jason M. Cauley



# Tattoo

ONE of the Army's top performance groups — the U.S. Army Drill Team, part of the 3rd U. S. Infantry (The Old Guard) — recently wrapped up a triumphant month-long tour in Scotland by performing at the world's largest military pageant, the famed Edinburgh Military Tattoo. The team was part of a nearly 1,000-member cast, which performed nightly at Edinburgh Castle's historic esplanade before sell-out crowds. The tattoo included units from all over the world.

"It was an outstanding opportunity for the Army Drill Team and the Army as a whole," said the team's commander, CPT Nathan Howard.

The British Broadcasting Company taped three performances of the 56th tattoo, which aired over its affiliates worldwide. The idea of performing for such a vast audience might have unnerved some of team members.

"You couldn't help but think about it before each show," said SPC James Denson, a team member who began each finale by tossing his rifle 15 feet through the air to a fellow member of the drill team at the rear of a four-man column.

"During the performances, however, there was no time to be nervous. We just went out and did what we had trained to do," Denson said.

The team, which was performing outside the United States for the first time since 2000, also enjoyed a rare opportunity to interact professionally and socially with foreign military regiments. Among them were units from Australia, Oman, Bermuda and South Korea. The Drill Team even played a game of basketball with the South Korean soldiers.

"It was great fun," said soloist SPC Duane Randall. "Opportunities like that are great for fostering relationships with other countries. In this day and age it's something I feel we should be doing more often."

CPL Joe Oh, an interpreter for the South Korean army, echoed Randall's sentiment.

"Our soldiers were happy to have the opportunity to play with the Americans," he said. "We found we gravitated to Soldiers of the U.S. Army Drill Team, as they were one of the more approachable and enjoyable groups at the tattoo."

The Old Guard Soldiers and other contingents arrived in Edinburgh only six days before the first performance, yet the show was ready and staged in less than one week.

Tattoo production manager Steve Walsh said the secret to the show's success was in its planning. "All of the acts were scheduled, for the most part, up to three or four years in advance," he said.

The U.S. Army Drill Team members left each night's performance satisfied that they had given their all, Howard said. "We certainly left Scotland feeling honored, and with our heads held high." 🇺🇸

SPC Jason M. Cauley works in The Old Guard Public Affairs Office at Fort Myer, Va.



▲ U.S. Army Drill Team commander CPT Nathan Howard gives the salute at the beginning of the team's performance.

(Top of page) Drum Major Ozzy Oswald from the Pipes and Drums of the 1st Battalion, Argyll and Southerland Highlanders, is the official tattoo bandmaster.



# 101st in Iraq:

# Chasing the

Story and Photo by SGT Robert Woodward

**A**s a fiery sun rose above the horizon, dozens of Chinook and Black Hawk helicopters touched down in the parched desert of western Iraq, spewed out hundreds of infantrymen in a cloud of dust and departed as suddenly as they had arrived.

The Soldiers assembled in loose tactical formations and advanced on their objectives, two small villages and a wadi, or dry riverbed, where intelligence assets suspected terrorists were preparing for more attacks on coalition targets.

AH-64 Apache attack helicopters and OH-58 Kiowa observation helicopters circled overhead as their crews scanned the terrain below, eliminating any possibility of the enemy's escape.

The inhabitants of the two villages, about 30 miles north of the border with Saudi Arabia, found themselves trapped inside a shrinking net of "Screaming Eagles," Soldiers of the 101st Airborne Division, who would soon swarm through building after building searching for members of a terrorist cell.

On this day, more than 800 Soldiers from the division's 1st Brigade Combat Team and 90 attack, scout, assault and heavy-lift helicopters struck targets more than 250 miles south of the division's

bases in northern Iraq.

According to MAJ Brian Hayes, assistant intelligence officer, 1st BCT plans, satellite imagery and other intelligence acquisitions had led officials to the conclusion that the villages were being used to train terrorists.

They believed that the organizers of the terrorist cell slept in one village, while trainees and instructors stayed at a former border-guard barracks at the southern edge of the second village, and nearby wadis were used for the actual training.

The 101st Abn. Div. was selected to destroy the terrorists' operation because of the division's ability to move combat power quickly over long distances and use the element of surprise to its advantage.

"We were looking at a huge air move in a short period of time," Hayes said. "The whole operation spun up very fast, and plans changed, based on new intelligence, almost up to the last minute."

A day before the air strikes, the air-assault task force traveled south 135

miles, from Qayyarah West Airfield in the division's northern area of operations to Al Asad Air Base, which would serve as the intermediate staging base for the mission. It was there that the final plans came together.

Eight serials of aircraft, including 19 Chinooks, 36 Black Hawks, 23 Apaches, and 12 Kiowa Warriors, flew 100 miles south of Al Asad, reaching their objectives simultaneously, at 7 a.m.

Three rifle companies from 2nd Battalion, 327th Infantry Regiment, and one from the regiment's 1st Bn., hit the ground and maneuvered across sand, down

SGT Robert Woodward is a journalist assigned to the 101st Airborne Division.





# Terrorists

The sun rises during the early moments of Operation McClellan, as Soldiers of the 101st Airborne Division advance on Objective Fox, a barracks-like compound recently used by terrorists.

streets and through houses, looking for key suspects, documents, satellite phones and weapons.

The men were prepared for a fight, particularly at the barracks, where most of the terrorists were reported holed up.

In the end, there was no fight. Within minutes of the Soldiers' arrival, women and children, apparently squatters, appeared outside the barracks. The anticipated enemy fire never came, and the cordon-and-search phase of the operation began.

The Soldiers, by now familiar with managing civilians on the battlefield,

moved residents to a temporary holding area, to be screened by a team of intelligence and language specialists. Four individuals were detained for further questioning.

Village residents told Soldiers that a number of men abruptly left at about 1 a.m., six hours before U.S. forces arrived.


"We saw a lot more activity before we got there," Hayes said. "We think they set up an observation post, and something tipped them off and they moved out of there."

The suspected terrorists' departure was apparently so hurried that they didn't

have time to remove their weapons or hide their tracks. Soldiers from the 1st BCT found 12 surface-to-air missiles, 100 light anti-tank munitions, 63 rocket-propelled grenade rounds, three mortars, more than 500 mortar rounds, thousands of rounds of small-arms ammunition, a computer and a satellite phone.

"We definitely disrupted their operations and their planning," Hayes said. "So we also saved a lot of innocent lives today, because whatever attacks they were planning are now not going to happen."

At the end of the day, not a single U.S. Soldier or village resident was harmed in the operation.

"It was an impressive endeavor," said MG David H. Petraeus, the 101st Abn. Div. commander. "Our Soldiers did a wonderful job once again and demonstrated the division's unique ability to rapidly project combat power over substantial distances to attack a time-sensitive target." 



293rd INFANTRY



# Guard Soldiers at War

Story and Photos by MSG Bob Haskell

**“T**HE Thugs,” as they call themselves with a certain sense of pride, have learned about going to war in ways that no street gang could ever imagine.

The 24 Army National Guard infantrymen who compose the mortar platoon for the 1st Battalion, 293rd Infantry Regiment, from Fort Wayne, Ind., joined the brotherhood of combat infantry veterans during a long, anxious night almost a year ago (in March), while guarding a captured ammunition supply point in southern Iraq.

Having moved into enemy territory, where they held their ground after the first week of Operation Iraqi Freedom, Soldiers of the platoon demonstrated that the Army Guard is not only primed for the fight, but can handle itself well under the most stressful situation.

“We have validated ourselves to the active Army. Seven years of hard work and training have paid off,” said LTC Ivan Denton, the 1st Bn. commander, about his 650 light-infantry Soldiers and other Army National

Guard infantry units that have been involved in the second Gulf war.

The 1st Bn., 293rd Inf., is part of Indiana’s 76th Inf. Brigade, which became one of the Guard’s 15 separate and enhanced brigades in the mid-1990s.

National Guard infantrymen did not participate in combat during Operation Desert Storm, when a coalition force drove the Iraqi army out of Kuwait. But, during Operation Iraqi Freedom, seven Army Guard infantry battalions had served in Iraq by early September. That’s because the Army needed all the help it could get, said COL Glenn Walker, chief of the Guard’s Public Affairs Office in Kuwait.

All told, some 29,000 Army National Guard Soldiers from 708 units were operating in the Iraq-Kuwait theater by September, Walker said, and the Soldiers of the 1st Bn., 293rd Inf., led the way. They’ve been in Iraq longer than any Army infantry unit, Walker said. As many as 640 of the unit’s members spent longer than four months in Iraq.

A total of 476 of those Soldiers received the Army’s Combat Infantryman Badge, and 31 earned the Combat Medic Badge, both for participating in

ground combat against an enemy force.

Additionally, LTG H. Steven Blum, chief of the National Guard Bureau, pinned Bronze Stars on Denton, MAJ Ronald Westfall, MAJ Eric Bray, CPT Eric Derue, CPT Wesley Russell and CSM John Runge.

Ironically, no one thought the unit would actually go into Iraq. It was mobilized in October 2002, to provide rear-area security for Patriot missiles, and for seaports and airports in Kuwait, where U.S.-led coalition ground forces were massing to invade Iraq.

The mobilization order arrived three days after Denton had officially taken command of the battalion.

“I thought, ‘Lord have mercy. Welcome to command,’” said the former active-duty ranger, who had seen combat in Panama in 1989.

Soldiers of the battalion went into overdrive. Half of the unit flew into Kuwait on Jan. 3, heavily armed, because “we didn’t know what we were stepping into,” Denton said. All of his Soldiers were in country by Jan. 20. Two days later, the ship carrying the battalion’s Humvees arrived.

National Guard units were among the first units to arrive in the Persian

MSG Bob Haskell works for the National Guard Bureau Public Affairs Office in Arlington, Va.





▲ Indiana Army National Guard Soldiers remove mortar rounds from an Iraqi bunker at Tallil Air Base.

Gulf from the United States, in preparation for war.

The Soldiers guarded docks at the Shuiaba Port on the Persian Gulf, and pulled security at Kuwait International Airport, protective measures against possible terrorist attacks and sabotage, as equipment and troops began pouring into the country.

They also patrolled the perimeter at Camp Arifjan, south of Kuwait City, to protect Soldiers who were organizing for the invasion.

Remaining in Kuwait seemed to be the National Guard Soldiers' fate, and Denton told them it was highly unlikely they would go into Iraq.

But, on March 26, they began escorting elements of the 3rd Inf. Division into Iraq.

"We had a lot to do in a short time," said 1LT Andrew Weaver, who was told to get his 20-man scout platoon across the border and close to the Tallil Air Base, near the Iraqi city of Al Nasiriyah, in 24 hours.

His team passed destroyed Iraqi artillery pieces and smoldering Iraqi tanks as they entered the country across a network of defensive ditches, and moved toward some of the heaviest fighting of the war.

The reality of war hit home when Soldiers of the battalion's mortar platoon were ordered to secure a

sprawling ammo supply point next to the Tallil Air Base, to prevent terrorists from using the bullets, rocket-propelled grenades and anti-aircraft missiles against the Americans.

The rest of the battalion took up positions around the air base.

Armed with automatic weapons mounted on Humvees, the two-dozen mortar men replaced an active-Army mechanized unit that had been guarding the supply point with Bradley fighting vehicles. The Bradleys had engaged enemy personnel, and their crews had reason to believe the Guard Soldiers would also be targeted.

"None of us slept that night," said SFC Scott MacGregor, the mortar-platoon sergeant, who positioned his men at the main entrance to the supply point and at an observation post several miles away.

"It was an eerie feeling," MacGregor said. "We could hear the fighting in the city, six or seven miles away. There was fighting all around us. We were out there by ourselves," said MacGregor.

The enemy didn't come that night. Still, MacGregor said, "The Thugs" lived up to his expectations. They stayed on their toes. They looked out for one another. And, after being relieved the following day, they set up

a firebase, so they could support the rest of the battalion if needed.

The success of those first couple of days set the tone for the next four months. The Indiana Soldiers continued to operate around Tallil and in the Al Nasiriyah area. Their job was to keep the base secure, so that Air Force A-10 attack aircraft could fly their sorties, an 82nd Airborne Division brigade combat team could land its men and equipment, and Army rangers could train there and then fly off to rescue PFC Jessica Lynch.

The battalion returned to Kuwait in late July in anticipation of orders that would send the men home and end their year-long mobilization.

There's no telling how the experience will affect the battalion in years to come, said Denton, but he is certain about one thing.

"If these Soldiers had not gotten into Iraq, they would have been let down," he said. "They would have felt that they had not been used to their full capability. I'm glad they got their chance to prove themselves." ■



76th INFANTRY BRIGADE

SPC Chad D. Wilkerson



## ◀ BROTHERS REUNITED IN BAGHDAD

Baghdad, Iraq

**S**EVEN months had passed since SPC Jason Lind had seen his brother, PFC Eric Lind. Both Soldiers left for Southwest Asia in January and both went into Iraq in support of Operation Iraqi Freedom, but neither knew where the other was.

But thanks to Eric's keen eyesight, the brothers were finally reunited.

"I was on a routine trip to Baghdad International Airport and saw a vehicle with Jason's unit's designator," said Eric, who's an infantryman with the 1st Armored Division's Company A, 2nd Battalion, 6th Infantry Regiment. "I told my first sergeant, who then coordinated the meeting."

Meanwhile, Jason, an Army Reservist with the Oregon-based 671st Engineer Co., was also keeping a watchful eye out for his brother.

"The chances of running into a specific person among thousands of Soldiers spread across Iraq is small, but fate worked in our favor," Jason said.

The brothers said they were excited when they saw each other and felt proud they were both supporting their country.

"The Army creates an environment of camaraderie," said Eric. "Although I missed my brother, the Soldiers in my unit filled the relationship gap."

— SPC Chad D. Wilkerson,  
372nd MPAD

## OPERATION LONE STAR AIDS COMMUNITIES

Edinburg, Texas

**L**eroy Hernandez and thousands of other residents of communities in Texas' Rio Grande Valley, filled several school hallways to see military doctors and dentists during Operation Lone Star 2003.

The two-week mission — provided by the Texas Army National Guard, the Navy Reserve and civilian health organizations — provided medical and dental care to people who can't afford such care, said Linda C. Michels, coordinator for Health Education for Rural Outreach.

She said medical teams provided dental care, conducted sports physicals, gave immunizations and prescribed medications.

"I'm from Brownsville, Texas, so I felt at home," said SPC Laura Flores. "While I was growing up, I saw many people in need. I'm glad the Army has given me the opportunity to give back to my community."

"The folks here really appreciate the services provided during this mission and they gained a lot of respect for the military," Michels said.

For the Texas Soldiers, Operation Lone Star was another opportunity to provide quality medical service while honing their skills.

— SPC Derek Del Rosario, 100th Mobile Public Affairs Detachment





SPC Ryan Smith



## OREGON RESERVISTS PATROL BAGHDAD'S WATERS

### Baghdad, Iraq

WHILE foot patrols in Iraq are the most common way to gain information and ensure the safety of the troops, water patrols are just as important.

Every day the Soldiers of the 671st Engineer Co., an Oregon-based Reserve unit, travel the murky waters of the Tigris River ensuring things are

running smoothly.

"We're out on the river making our presence known," said SGT Timothy Dorris.

Though the Soldiers' main mission is building bridges, they also gather information from people along the river.

"We've caught smugglers and found explosives along the river banks," he said.

He said they also serve as guards and escorts for psychological-operations Soldiers who use the river to disseminate information to the Iraqi people.

"The Iraqis know we're here to help," he said. "I know they appreciate it by all the waves we get during our water patrols."

— SPC Ryan Smith,  
372nd MPAD



**S**ARAH Underhill, a photographer for the U.S. Army Soldier Systems Center in Natick, Mass., is a regular contributor to *Soldiers*. On a recent trip to Vietnam she photographed the nation's culture and people, and she shares a few of those images with us this month. 🇻🇳

◀ A boy from the village of Hoi An makes paper lanterns for tourists. Many buildings in the village — and throughout the country — display the European-style architecture that is a legacy of Vietnam's past as a French colony.



Featuring photos by Sarah Underhill



◀ A Hanoi resident smiles as she travels the city's streets selling oranges.



▲ A resident of Cholon village waits for someone to buy her ducks. The birds are commonly sold in open markets throughout Vietnam.





▲ An elderly resident of Hoi An smiles as people pass her home.



▲ Fish is a common source of protein throughout Vietnam, and open-air fish markets are extremely popular.



▲ Nha Trang's harbor is always filled with workboats and tourist vessels.





▲ Residents along the Mekong River use boats to navigate from one place to another.



◀ A resident of the fishing village of Dai Lahn uses her skills on the beach.

Mail photo submissions for Sharp Shooters to: **Photo Editor, Soldiers, 9325 Gunston Road, Ste. S108, Fort Belvoir, VA 22060-5581.** Digital images should be directed to: **[alberto.betancourt@belvoir.army.mil](mailto:alberto.betancourt@belvoir.army.mil)**. All submissions must include an introductory paragraph and captions.



### SAINT NICHOLAS DAY

THE custom of hanging Christmas stockings goes back to the days of St. Nicholas, a 4th-century bishop. According to legend, St. Nicholas once helped a poor widower and his daughters by tossing gold coins through the man's window at night. The coins landed in the girls' stockings, which had been hung to dry.

Today St. Nicholas is said to visit children in Northern Europe on Dec. 6, the Orthodox Christian day for celebrating the anniversary of the saint's death. Before going to bed Dec. 5, children place their shoes outside bedroom doors, near fireplaces or some other warm location. Nicholas — patron saint of children — places treats in the shoes of good children and coal in the shoes of naughty children.

## Resolutions

### DE-JUNK YOUR LIFE

CLOTHES that don't fit, outdated furniture, tacky souvenirs — everyone has stuff they no longer use or want. If “de-junking” topped your list of New Year's resolutions, consider donating your rejected goods to local thrift shops or charitable organizations.

Getting rid of clutter can lift the spirit, and also makes cleaning or moving to a new duty station easier. De-junking shouldn't be confused with reorganization, which only systemizes things you'd otherwise pitch.



To rid your home of clutter, start by thinking of 10 things to automatically toss or give away. The relief will motivate you to continue de-junking. Then divide your home into small sections for 15-minute de-junking sessions, remembering closets, cabinets and drawers.

Bathrooms can be an easy place to begin de-junking. Get rid of old razors, toothbrushes, perfume and soap samples, near-empty bottles, etc.

Children's rooms may be the hardest place to de-junk because kids accumulate new toys and clothes at nearly every age. Make a habit of donating one or two items for every new one the child gets.



Think about things you tend to collect for future use — paper and plastic bags, pens, plastic containers, boxes, extension cords, magazines, etc. Consider how many extras you really need to have on hand and get rid of the rest.



If you are emotionally attached to an item, consider making something useful out of it.

Check local libraries to see if they accept donated books, CDs and tapes.



Go to [www.nonprofit.about.com](http://www.nonprofit.about.com) for information on nonprofit agencies that accept donations.





## HIT THE SLOPES ►

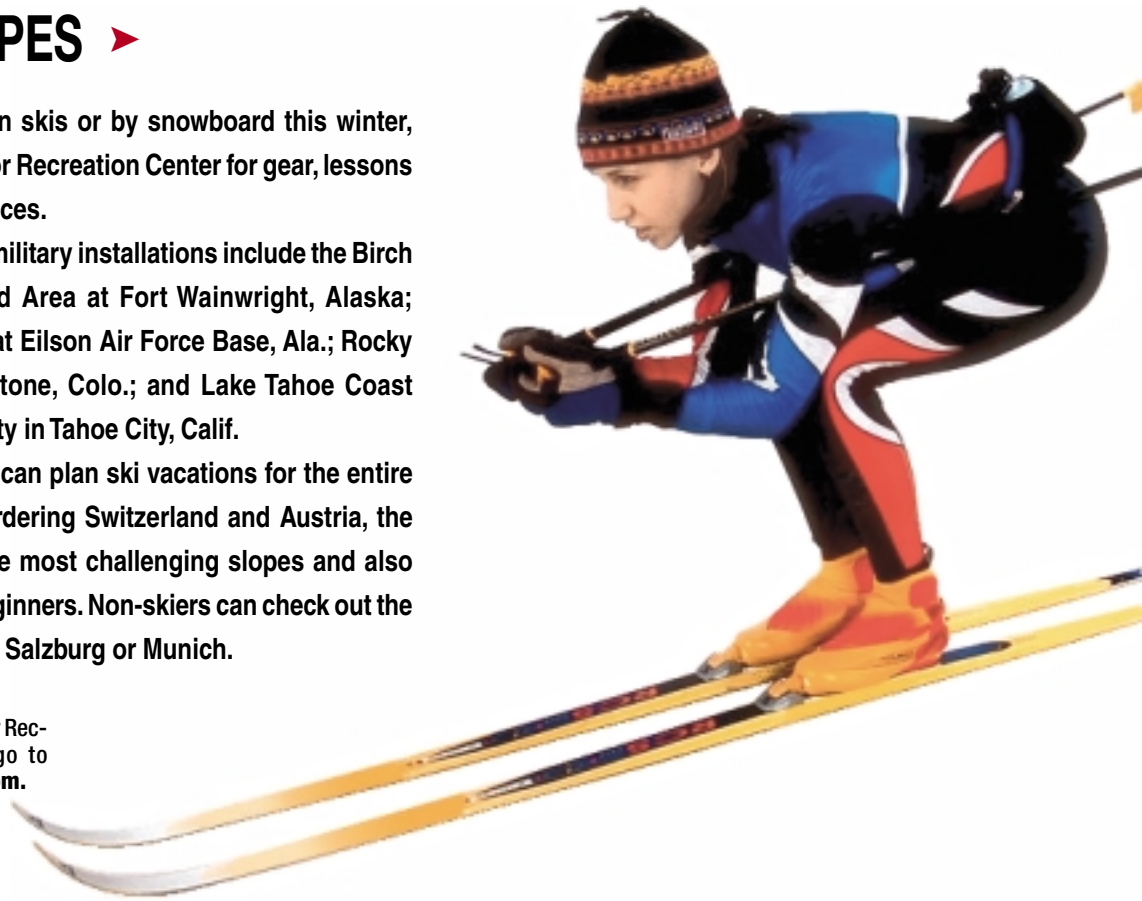
WHETHER you travel on skis or by snowboard this winter, check your local Outdoor Recreation Center for gear, lessons and trips at discount prices.

Slopes located near military installations include the Birch Hill Ski and Snowboard Area at Fort Wainwright, Alaska; Ravenwood Ski Lodge at Eilson Air Force Base, Ala.; Rocky Mountain Blue at Keystone, Colo.; and Lake Tahoe Coast Guard Recreation Facility in Tahoe City, Calif.

Soldiers in Germany can plan ski vacations for the entire family in Garmisch. Bordering Switzerland and Austria, the area boasts some of the most challenging slopes and also offers instruction for beginners. Non-skiers can check out the Herrenchiemsee Castle, Salzburg or Munich.



Inquire at local Outdoor Recreation Centers or go to [www.AFRCEurope.com](http://www.AFRCEurope.com).



## GO ARMY! GO ARMY! GO ARMY! GO! GO ARMY! GO ARMY! GO ARMY! GO!

**CATCH the 2003 Army-Navy Football game Dec. 6 at 4:10 p.m. on CBS. The game will take place at the new Lincoln Financial Field in Philadelphia, Pa.**



Tickets are available through the Army "A" Club or through season-ticket packages. Go to [www.goarmysports.com](http://www.goarmysports.com) for more information.

## PICKING THE PERFECT CELL-PHONE PLAN

BUYING a new cell phone this Christmas? Giving one as a gift? A sleek, stylish look may attract consumers to a particular phone, but the cost of joining the wireless-phone world is determined by the service provider and plan a prospective customer selects.

The most important step in shopping for cell-phone service is choosing a plan that suits your needs. First consider how many

minutes you'll need per month. Then decide whether a local, regional or national plan will best serve you. Local plans limit calls to a small area and are usually least expensive. Regional plans cover a multi-state area. National plans are limited only by country, and are often most expensive.

Buyers should query individual carriers about long-distance and roaming charges. New users may

want to opt for a month-to-month rather than yearly contract so they have the freedom to switch plans.

Cell phones can offer a variety of options. There's voicemail, caller ID, call forwarding, call waiting, paging/text messaging, e-mail and wireless Web access. Companies frequently change features to stay competitive, so call each individually to see if new options or lower prices are available.





# Battling SUPERSTORM

Story by MSG Bob Haskell

PH1 Michael Pentagrass, USN



SFC Alberto Betancourt





**M**ORE than 2,500 Army and Air National Guard troops in five states and the District of Columbia turned out in September with chainsaws, trucks and water trailers to help people along the East Coast deal with the aftermath of Hurricane Isabel.

The Guard members evacuated people from flooded island homes to shelters on higher ground; helped local police departments prevent looting; provided clean water and ice to communities with contaminated water systems; and helped state transportation workers clean up debris.

"I'm always impressed by their dedication, commitment and willingness to respond at a moment's notice — at times, putting their own wellbeing at risk," said COL Peter Aylward, who directed the National Guard Bureau's Crisis Action Team in Arlington, Va. "We will do whatever it takes to help save lives, prevent suffering and minimize property damage."

Guard Soldiers drove Humvees into 30-inch deep floodwaters to rescue people stranded on islands along Maryland's Eastern Shore. Nine Guard members spent the weekend in Rock Hall, providing local police with enough of a presence to prevent looting, said MAJ Todd Stewart, who commanded a 200-Soldier task force that was responsible for a 250-mile area along that shore.

Most of the Guard's weekend efforts were focused ➤

MSG Bob Haskell works for the National Guard Bureau Public Affairs Office.



MAJ Cotton Puryear



MAJ Cotton Puryear



Battered by high winds, heavy surf and torrential rain, communities along the nation's East Coast called on the National Guard for assistance.





SFC Alberto Belancourt

in North Carolina, Virginia, Maryland and the District of Columbia, where hundreds of thousands of people were coping without electricity or drinking water. The storm was blamed for about 30 deaths, including 17 in Virginia.

More than 1,300 Guard members were on duty in North Carolina, and over 600 were serving in Virginia. Nearly 700 were on duty in Maryland during the weekend's peak of activity, and 170 were serving in the nation's capital.

Using five-ton trucks and Humvees, Guard members evacuated more than 1,000 people from Maryland coastal communities and provided security for several islands, said MAJ Charles Kohler, a Maryland Guard spokesman.

North Carolina Guard members airlifted food, water and ice to the Outer Banks, transported 2,500 gallons of fuel to the area by ferry boat, deployed 40 generator teams to provide auxiliary power to people without electricity, and dispatched security teams to North Hampton and Hyde counties, Guard officials reported.

In Virginia about 120 members of

▲ The flooding caused by Hurricane Isabel led to extensive damage to marinas and the boats they sheltered. These vessels were damaged at Fort Belvoir, Va.

► Among the National Guard soldiers called up in the wake of the hurricane were these members of the Virginia Army Guard's Co. C, 276th Engr. Bn., seen here clearing debris in Surry County.



MAJ Cotton Puryear





the 276th Engineer Battalion helped Department of Transportation crews clear some 400 miles of primary and secondary roads in Surry and Isle of Wight counties, between Virginia Beach and Richmond.

Other Virginia Guard Soldiers, from the 2nd Bn., 111th Field Artillery, were ordered to state active duty to help provide traffic control in Hampton, and to distribute water there and in Virginia Beach.

About 300 Guard Soldiers began operating eight regional water- and ice-distribution sites on Sept. 21, said LTC Chester Carter III, a Virginia Guard spokesman.

More than 1,400 National Guard troops in seven states were waiting when the Category 2 storm hit the North Carolina coast with 100 mph winds and torrential rains at midday on Sept. 18 and then cut a swath toward the north as it diminished to a tropical storm.

The combination of high winds and floodwaters from the storm, which was initially said to cover an area the

size of Montana, led to federal disaster declarations for North Carolina, Virginia, Maryland, the District of Columbia and Delaware. West Virginia, New Jersey and Pennsylvania government leaders declared state emergencies.

Guard members were ready to help state officials assess the damage and help citizens in those states as well. Fifteen two-man crews in West Virginia, for example, were prepared to rescue and evacuate citizens from areas of that waterlogged mountainous state, where flooding from Isabel's heavy rains was a major concern.

Air National Guard commanders ordered 59 planes — including jet fighters and transports — flown from their home bases in six states along the storm's projected path, between Virginia and New York, to safer locations in other parts of the country.

The Virginia Army Guard also sent six helicopters to Frankfort, Ky.

This war against the weather is an old National Guard mission under

▲ Traveling for the moment through deceptively calm seas, a cargo ship heads into Hurricane Isabel's outer band of clouds and rain. The storm ultimately disrupted shipping along the entire eastern seaboard.

new management.

It marked the first time that the Guard Bureau — which this year has been reorganized into a provisional joint command — oversaw the states' efforts to deal with the threat to people and property in America.

"We're here to provide the policies, the coordination and the money for the people who are doing the work," Christopher Gardner, the Guard Bureau's acting vice chief, told the members of the newly formed Crisis Action Team at the National Guard's headquarters.

Guard officials were quick to point out that plenty of Soldiers were available for state active duty, even though tens of thousands of Army and Air National Guard members have been deployed because of the global war against terrorism. 🇺🇸

The combination of high winds and floodwaters from the storm, which was initially said to cover an area the size of Montana, led to federal disaster declarations for several states.



## Air Force

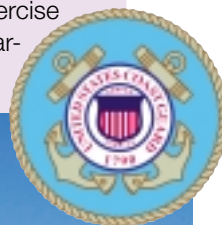
A pararescueman from the 101st Expeditionary Rescue Squadron fast ropes from an HH-60 Pave Hawk helicopter during a search-and-rescue exercise at Baghdad International Airport.



Airman 1st Class Brian Ferguson, USAF

## Coast Guard

A boat crew from Maritime Safety and Security Team 91106 moves in on would-be "terrorists" near the Statue of Liberty during a training exercise in New York Harbor.



PA3 Mike Hvozda, USCG



## Marines

The Marine Corps has replaced its M-40A1 sniper rifles with M-40A3 models. The new weapon can shoot beyond 1,000 yards and has a mount rail like the M-4's, allowing use of quick-attachable units.



Gunnery Sgt. Matt Herezi, USMC



## Navy

A Navy SEAL team receives tactical mobility training at Virginia's Fort A.P. Hill from a Naval Special Warfare Group TWO training detachment. The detachment trains all East Coast SEAL teams before they deploy to support missions throughout the world.



PH1 Shawn Eklund, USN



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### September Special Issue

*America's War on Terror*; A pictorial record of our nation's response to terrorism following the 2001 attacks on America.

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*The Corps Honors: Lewis and Clark*, Nov.

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*World Map and Iraq Situation Map*, Mar.

*2003 Earth Day Poster*, Apr.  
*Civilian Workforce Poster*, Apr.  
*Army Birthday Poster and Soldiers Bumper Sticker*, Jun.  
*Hooah Soldier: Army National Guard Poster*, Aug.  
*Homeland Security Poster and Ribbon Sticker*, Sep.

### Anniversaries

*Army Aviation: Flying High at 20*, Apr 10; Twenty years ago this month Army aviators became members of an independent aviation branch.  
*TRADOC Turns 30*, Jul 44; Since its 1973 creation the U.S. Army Training and Doctrine Command has been leading the Army into the future.  
*Prairie Post Hits 150*, Nov 18; Founded as a cavalry outpost in the days of the Wild West, Fort Riley, Kan., has evolved into America's warfighting center.

### Army Transformation

*Sail Army—Faster*, Feb 30; A high-tech, high-speed catamaran may bring about a sea change in the makeup and employment of the Army's extensive watercraft fleet.  
*The Stryker and Land Management*, Apr 14; A new vehicle prompts new and innovative land-management techniques at Fort Lewis, Wash.  
*Stryker Update*, Jul 18; New versions of the wheeled Stryker combat vehicle and advanced communications systems are joining the Stryker Brigade Combat Team.

### Community Support

*MAST to the Rescue*, Feb 44; In Hawaii, Army aviators and air ambulances are providing a vital service to the community.

### Family and Quality of Life Issues

*The Gift of Groceries*, Jun 42; An innovative gift program helps military families purchase needed commissary items.  
*Show Your Support*, Jul 48; Spouses at Fort Bragg, N.C. show support for their deployed Soldiers.  
*Operation R&R*, Dec 8; Iraq-based Soldiers return for two weeks' leave in the United States.

### History and Traditions

*Lewis and Clark and the U.S. Army Corps of Discovery*, Apr 23; Here's a quick guide to the explorers the nation will be honoring over the next two years.  
*A Time to Honor*, May 24; This month Americans honor those who've fought and died for the nation.  
*Far East Tour 1950-53*, Jul 23; An up-close view of the equipment Soldiers carried into battle in Korea.  
*War Bikes*, Aug 16; Motorcycles have been in the Army since first enlisting in the days before World War I.

*Freedom Walk*, Aug 19; A volksmarch in the nation's capital honors those who've fought for America's freedom.  
*At the Falls of the Ohio*, Oct 31; In October 1803 the Lewis and Clark expedition tackled a daunting obstacle on the journey west.  
*Go for Broke*, Nov 8; Despite widespread wartime discrimination by their fellow Americans, Soldiers of Japanese ancestry served the nation valiantly in World War II.  
*Scotland Tattoo*, Dec 29; The U.S. Army Drill Team participates in an historic military gathering.  
*Winter on the River Dubois*, Dec 20; The winter of 1803 was a hard one for Lewis and Clark's Corps of Discovery.

### Missions

*Serving in Turkey*, Feb 14; Duty in this fascinating nation gives Soldiers the chance to both serve and explore.  
*Long-Haul Truckers*, Feb 18; Soldiers of the Mannheim-based 28th Transportation Battalion haul vital goods throughout Europe.  
*Europe's U.S. Military Prison*, Apr 18; A rare glimpse inside the U.S. Army Confinement Facility, Europe, in Mannheim, Germany.  
*You Call, They Haul*, Apr 34; When it comes to moving people and equipment, these Hawaii-based Army mariners do it all.  
*The Ammo Makers*, May 38; Virginia's Radford Army Ammunition Plant produces a range of projectiles and propellants for the nation.  
*Keeping 'Em Flying in Hawaii*, May 44; In Hawaii, experience and professionalism ensure quality aircraft maintenance.  
*With Care and Respect*, May 12; Soldiers assigned to the Army's European mortuary don't have an option when it comes to thinking about death.  
*Apaches Over Arizona*, May 18; An organization called WAATS is changing the way the Army produces AH-64 aviators and maintainers.  
*After the Medevac*, Jun 14; In Germany, the Deployed Warrior Medical Management Center tends to Soldiers injured and wounded in Iraq and Afghanistan.  
*The Ammo Specialists*, Jun 20; Civilian experts ensured the availability and safety of ammunition used in Operation Iraqi Freedom.  
*Mobilization Masters*, Jun 38; Garrison support units help transition reserve-component Soldiers to active duty.  
*Boosting Security in Hawaii*, Aug 12; The Army plays a key role in protecting the beautiful, and isolated, islands.  
*Better Sight for Soldiers*, Aug 22; Landstuhl Regional Medical Center offers Soldiers free Lasik eye surgery.

*Yo Soy El Army*, Aug 36; Recruiters in Miami are dedicated to enlisting Latinos in the Army of One.  
*Finding the Better Idea*, Aug 40; The Operational Forces Interface Group is always looking for Soldier feedback.  
*Space Soldiers*, Oct 16; Six Army astronauts are playing a role in the construction of the International Space Station.  
*Accounting for the Missing*, Oct 24; The Army Central Identification Laboratory and Joint Task Force-Full Accounting are consolidating to better carry on the search for missing service members.  
*Identifying the Recovered*, Oct 28; Identifying the remains of missing service members is a complex and challenging task.  
*PACOM's Movement Masters*, Nov 24; For a small unit, the Hawaii-based 599th Transportation Group covers a lot of territory.  
*Executive Protection*, Nov 32; When the Army's senior leaders need special protection, they turn to the experts of the Protective Services Unit.  
*Building Missile Defense in Alaska*, Dec 11; Fort Greely will become the first home of America's Ground Based Missile Defense force.

### National Guard and Reserves

*Searching for Clues*, Apr 46; Some 716 National Guard Soldiers from Texas, Arkansas, New Mexico and Oklahoma joined in the search for remains and debris following the Feb 1 breakup of the space shuttle Columbia.  
*Youth Challenge*, May 26; An innovative Army National Guard program is helping turn troubled teens around.  
*Battling the Blizzards*, May 31; Nearly 800 Guard Soldiers helped citizens cope with the aftermath of the biggest storm the nation has seen in a decade.  
*Weddings Before War*, Jun 34; Marriage was a popular pre deployment activity for Iraq-bound Maine National Guard Soldiers.  
*Europe's Reserve Training Brigade*, Jun 44; The 3747th multifunctional Training Bde. offers a range of educational opportunities.  
*Tornado Responders*, Aug 42; The Corps of Engineers and National Guard helped Missouri recover from deadly twisters.  
*Guard Soldiers at War*, Dec 32; Guard infantrymen are among those serving in Iraq.  
*Battling Isabel*, Dec 42; The National Guard helps clean up after a hurricane.

### Off Duty

*Oh Yeah, Army's Got Racing*, Apr 16; Two hot race cars bear the Army's logo in NASCAR and the NHRA.  
*Hawaii On a Budget*, Apr 42; A vacation in paradise can be price-

less, and it doesn't have to cost a fortune.  
*Sailing to Victory*, Aug 24; Off-duty Hawaii-based Soldiers make the most of the islands' wind and sea.  
*The Army's Bowl Game*, Dec 24; The Army helps top high-school football players invade Texas.

## Operations

*Cabanas: Training for Peace*, Mar 24; U.S. and Latin American Soldiers gathered in Chile to hone their peacekeeping skills.  
*Return to Kosovo*, Mar 32; American Soldiers continue to help keep the peace in the war-torn Balkan nation.

## People

*Through "Murphy's" Eyes*, Jun 40; SFC Mark Baker calls on his own experiences to create his popular "PVT Murphy" cartoons.  
*A Miracle in Camouflage*, Jun 48; A Soldier responds to a woman's call for help.  
*The Story Behind the Cards*, Aug 48; Meet the Soldiers who envisioned the now-famous "Iraq's Most Wanted" playing cards.  
*Fan of the Year*, Oct 48; Lifelong New York Islanders fan CW3 Roger Farina was honored as fan of the year before the opening game of the Stanley Cup finals.  
*Father and Son at War*, Nov 16; For these Army aviators, the Vietnam War was a family event.  
*National Rifle Champion*, Nov 48; SPC Liana Bombardier is the first woman to win the Long-range Service Rifle National Championship.  
*Farewell, SMA Tilley*, Dec 16; Soldiers say goodbye to the 12th sergeant major of the Army.

## Schools and Training

*UAV University*, Feb 4; At the U.S. Army Intelligence Center and School, Fort Huachuca, Ariz., Soldiers learn to operate and maintain a type of aircraft that is revolutionizing battlefield reconnaissance, targeting, and command and control.  
*Facing the Media*, Feb 17; An eye-opening workshop teaches Soldiers how to "meet the press" effectively and confidently.  
*Training to Save Lives*, Feb 26; Military personnel volunteered to "go under the knife" during Operation Pacific Warrior.  
*School for Air Defenders*, Mar 40; At Fort Bliss, Texas, Soldiers learn the art and science of modern air defense.  
*Defusing Danger*, Jul 36; Prospective explosive ordnance disposal technicians learn their craft through tough, realistic training and hands-on experience.  
*Real-World Trauma Training*, Jul 12; While training in Miami, Army physicians, nurses and medics deal with wounds and injuries like those they'll see on the battlefield.  
*Tomorrow's Battlefield*, Aug 20; Urban warfare is an everyday occurrence at the Joint Readiness Training Center.

## Soldier Issues

*2002 Pay Chart*, Feb 24.

*Don't Bolt!*, Oct 22; When a Soldier goes AWOL or deserts, he is only setting himself up for failure down the road.

*The Sleep Factor*, Oct 38; Sleep deprivation has always been a factor in military operations, and the Army won't rest until it understands the problem and its solution.

*Inside EREC*, Oct 42; Here's what you need to know about the Enlisted Records and Evaluation Center.

*Ensuring Common Access*, Oct 45; The Common Access Card is coming for all Soldiers, civilians and contract employees.

*When Positive is a Negative*, Nov 42; Drug testing is a fact of Army life, and ensuring the accuracy of the tests is vital for both the service and for the Soldiers being tested.

## The War or Terrorism

*Buildup in the Gulf*, Mar 4; The Army prepares for the possible invasion of Iraq.

*Update: Preparing for War*, Apr 4; A report on the buildup of American and coalition forces poised for possible war with Iraq.

*Images of War*, May 4; Photographs from the first days of fighting in Iraq.

*Operation Iraqi Freedom Update*, Jun 4; With coalition forces firmly in control, Iraq looks forward to a future without Saddam Hussein.

*Saving the Oil Wells*, Jun 12; Even as the war unfolded, experts were moving in to extinguish well fires in Iraq's oil fields.

*Training a Force for Freedom*, Jun 18; At U.S.-run camps in Hungary, Iraqi exiles learned how to assist the coalition effort in their homeland.

*Freeing Najaf*, Jul 4; Cheering Iraqis greeted 101st Airborne Division Soldiers as the Americans secured the city of An Najaf and prepared it for life after Saddam.

*EOD in Iraq*, Jul 40; EOD teams will be busy for some time ridding Iraq of mountains of still-deadly ordnance.

*EOD in Afghanistan*, Jul 43; Wrapping up the EOD mission in Afghanistan remains a dangerous and challenging task.

*Winning Hearts and Minds*, Aug 8; Civil-affairs Soldiers help bring food, water and hope to the people of Iraq.

*Controlling Baghdad Skies*, Aug 11; Army air-traffic controllers were among the first Soldiers into the Iraqi capital.

*Iraq Update*, Oct 4; At press time, violence continued in Iraq even as U.S. and coalition forces continued to rebuild the nation devastated by decades of Ba'ath regime rule.

*101st in Iraq: Chasing the Terrorists*, Dec 30; The 101st Abn. Div. hunts down terrorists.

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# Wrestling

## SGT DREMIEL BYERS



SGT Dremiel Byers joined the Army in 1994 to be a supply specialist. He began his military athletic career in 1996. In 2000 he won a bronze medal at the U.S. Olympic Team Trials. In 2001 he won a gold medal during the Greco-Roman World Cup. Last year he won gold at the World Greco-Roman Championships, U.S. World Team Trials and the U.S. National Championships.



WCAP is one of 50 morale, welfare and recreation programs the Army provides soldiers and families worldwide through the U.S. Army Community & Family Support Center.